PARSIPPANY-TROY HILLS FIRE DISTRICT #1

COUNTY OF MORRIS

REPORT OF AUDIT

<u>DECEMBER 31, 2022</u>

PARSIPPANY-TROY HILLS FIRE DISTRICT #1 TABLE OF CONTENTS YEAR ENDED DECEMBER 31, 2022

| <u>INTRODUCTORY SECTION</u> (Unaudited) | <u>Page</u> |
|--|-------------|
| Letter of Transmittal | 1-3 |
| Roster of Officials | 4 |
| FINANCIAL SECTION | |
| Independent Auditors' Report | 1-3 |
| Management's Discussion and Analysis | 4-7 |
| Financial Statements: | |
| Statement of Net Position | 8 |
| Statement of Activities | 9 |
| Balance Sheet – Governmental Funds | 10 |
| Statement of Revenue, Expenditures and Changes in Fund Balances – Governmental Funds | 11 |
| Reconciliation of the Statement of Revenue, Expenditures and Changes in Fund Balances of | 10 |
| Governmental Funds to the Statement of Activities | 12 |
| Notes to Financial Statements | 13-22 |
| SUPPLEMENTARY INFORMATION | Schedule |
| Schedule of Cash Receipts, Cash Disbursements and Changes in Cash and Cash Equivalents | 1 |
| General Fund – Schedule of Revenue and Expenditures – Budget and Actual | 2 3 |
| Schedule of Serial Bonds Payable | 3 |
| GOVERNMENT AUDITING STANDARDS SECTION | Page |
| Report on Internal Control and on Compliance and Other Matters Based on an Audit of | C |
| Financial Statements Performed in Accordance with Government Auditing Standards | 1-2 |
| Schedule of Findings and Responses | 3-4 |
| Summary Schedule of Prior Audit Findings | 5 |
| COMMENTS AND RECOMMENDATIONS | |
| Comments and Recommendations | 1-3 |
| Summary of Recommendations | 4 |



April 14, 2023

To the Board of Fire Commissioners Parsippany-Troy Hills Fire District #1 Township of Parsippany-Troy Hills Parsippany, NJ

Dear Fire Commissioners:

The annual financial report of the Parsippany-Troy Hills Fire District #1 (the "District") for the year ended December 31, 2022 is hereby submitted. Responsibility for both the accuracy of the data and completeness and fairness of the presentation, including all disclosures, rests with the management of the District. To the best of our knowledge and belief, the data presented in this report is accurate in all material respects and is reported in a manner designed to present fairly the financial position and results of operations of the various funds of the District. All disclosures necessary to enable the reader to gain an understanding of the District's financial activities have been included.

The annual financial report is presented in five sections: introductory, financial, supplementary information, Government Auditing Standards and comments and recommendations. The introductory section includes this transmittal letter, and a list of principal officials. The financial section includes the financial statements, the Management Discussion & Analysis, as well as the auditors' report thereon. Information related to the Government Auditing Standards section, including the auditor's report on internal control and compliance with applicable laws, regulations, contracts and grants along with findings and related responses are included in the Government Auditing Standards section of this report.

REPORTING ENTITY AND ITS SERVICES:

The Parsippany-Troy Hills District #1 is an independent reporting entity within the criteria adopted by the Governmental Accounting Standards Board ("GASB") in codification section 2100. All funds of the District are included in this report.

The Fire District #1, Township of Parsippany Troy-Hills is a public body corporate and politic of the State of New Jersey governed by five members elected by the registered voters of the District.

The District was created in 1945 pursuant to New Jersey Title 40A:14-70. The District is an instrumentality of the Township of Parsippany Troy-Hills, State of New Jersey, established to function as a fire district, to provide for fire and rescue services to the Township's citizens. The District consists of elected officials and is responsible for the fiscal control of the District. A president is appointed by the District and is responsible for the administrative control of the District.

P.O. BOX 234 MOUNT TABOR, N.J. 07878 The Honorable Commissioners of Parsippany-Troy Hills Fire District #1 Page 2 April 14, 2023

GENERAL TRENDS AND SIGNIFICANT EVENTS:

During 2022, the Commissioners experienced another stable year. The District's voters approved a \$2,629,000 referendum for the purchase of two fire trucks and related apparatus and equipment. \$2,324,000 was authorized in debt and \$305,000 was appropriated in the 2022 budget. In April of 2022, the District sold \$2,324,000 in general obligation bonds to permanently finance the 2022 referendum.

INTERNAL ACCOUNTING CONTROLS:

Management of the District is responsible for establishing and maintaining an internal control system designed to ensure that the assets of the District are protected from loss, theft or misuse, and to ensure that adequate accounting data is compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles (GAAP). The internal control system is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management.

If the District was a recipient of state awards, the District would be responsible for ensuring that an adequate internal control system is in place to ensure compliance with applicable laws and regulations related to those programs. This internal control system would also be subject to periodic evaluation by the District's management.

As part of the District's single audit, if applicable, tests would be made to determine the adequacy of the internal control system, including that portion related to federal and state award programs, as well as to determine that the District complied with applicable laws and regulations. The District was not subject to a single audit as there were no federal or state award revenue or expenditures during the year.

BUDGETARY CONTROLS:

In addition to internal accounting controls, the District maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the voters of the District. An annual appropriated budget is adopted for the general fund. The final budget amount as amended for the year is reflected in the supplementary information section.

ACCOUNTING SYSTEM AND REPORTS:

The District's accounting records reflect generally accepted accounting principles (GAAP), as promulgated by the Governmental Accounting Standards Board (GASB). The accounting system of the District is organized on the basis of funds. These funds are explained in "Notes to the Financial Statements," Note 1.

CASH MANAGEMENT:

The investment policy of the District is guided in large part by state statute as detailed in "Notes to the Financial Statements," Note 3. The District has adopted a cash management plan which requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect Governmental Units from a loss of funds on deposit with a failed banking institution in New Jersey. The law requires governmental units to deposit public funds only in public depositories located in New Jersey, where the funds are secured in accordance with the Act.

The Honorable Commissioners Parsippany-Troy Hills Fire District #1 Page 3 April 14, 2023

RISK MANAGEMENT:

The District carries various forms of insurance, including but not limited to general liability, excess liability, automobile liability and comprehensive/collision, hazard and theft insurance on property, contents, and fidelity bonds.

OTHER INFORMATION:

Independent Audit - State statutes require an annual audit by independent certified public accountants or registered municipal accountants. The accounting firm of Nisivoccia LLP was selected by the District. The auditors' report on the financial statements is included in the financial section of this report.

ACKNOWLEDGEMENTS:

We would like to express our appreciation to the members of the Parsippany-Troy Hills Commissioners of Fire District #1 for their concern in providing fiscal accountability to the citizens of the Township of Parsippany and thereby contributing their full support to the development and maintenance of our financial operation. The preparation of this report could not have been accomplished without the efficient and dedicated services of our financial and accounting staff.

Respectfully submitted,

Jeff Berry President James Masker Treasurer

PARSIPPANY-TROY HILLS FIRE DISTRICT #1 ROSTER OF OFFICIALS YEAR ENDED DECEMBER 31, 2022

Commissioners:

Jeff Berry President James Masker Treasurer

Gerald Hazel Secretary/Commissioner

Louis Ferdinandi Commissioner
Robert Jamieson Commissioner

Consultants and Advisors:

ATTORNEY

Peter J. King, Esq. Morris Plains, New Jersey

BOND COUNSEL

DeCotiis, FitzPatrick, Cole & Giblin LLP Teaneck, New Jersey

AUDIT FIRM

Nisivoccia LLP Mount Arlington, New Jersey



Mount Arlington, NJ Newton, NJ Bridgewater, NJ 973.298.8500

nisivoccia.com
Independent Member
BKR International

Independent Auditors' Report

The Board of Fire Commissioners Parsippany-Troy Hills Fire District #1 Township of Parsippany-Troy Hills Parsippany, NJ

Report on the Audit of the Financial Statements

Opinions

We have audited the financial statements of the governmental activities and each major fund of the Parsippany-Troy Hills Fire District #1 (the "District"), as of and for the year ended December 31, 2022, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

In our opinion, the accompanying financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities and each major fund of the District, as of December 31, 2022, and the respective changes in financial position, thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinions

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS), audit requirements prescribed by the Division of Local Government Services, Department of Community Affairs, State and New Jersey and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States (*Government Auditing Standards*). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the District and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Emphasis of Matter

As discussed in Note 9 to the financial statements, the District implemented GASB Statement No. 87, *Leases*, during the year ended December 31, 2022. Our opinions are not modified with respect to this matter.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

The Board of Fire Commissioners
Parsippany-Troy Hills Fire District #1
Page 2

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the District's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions.

Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS, Government Auditing Standards and audit requirements prescribed by the Division will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, *Government Auditing Standards*, and audit requirements prescribed by the Division, we:

- exercise professional judgment and maintain professional skepticism throughout the audit.
- identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, no such opinion is expressed.
- evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the District's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

The Board of Fire Commissioners
Parsippany-Troy Hills Fire District #1
Page 3

Supplementary Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the District's basic financial statements. The accompanying supplementary information schedules are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the accompanying supplementary information schedules are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

Other Information

Management is responsible for the other information included in the annual report. The other information comprises the introductory section but does not include the basic financial statements and our auditor's report thereon. Our opinions on the basic financial statements do not cover the other information, and we do not express an opinion or any form of assurance thereon.

In connection with our audit of the basic financial statements, our responsibility is to read the other information and consider whether a material inconsistency exists between the other information and the basic financial statements, or the other information otherwise appears to be materially misstated. If, based on the work performed, we conclude that an uncorrected material misstatement of the other information exists, we are required to describe it in our report.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated April 14, 2023 on our consideration of the District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the District's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering District's internal control over financial reporting and compliance.

Mount Arlington, New Jersey April 14, 2023 Nisivoccia LLP NISIVOCCIA LLP

NISIVOCCIA LLI

Man C Lee

Man C. Lee

Registered Municipal Accountant No. 562

Certified Public Accountant

MANAGEMENT DISCUSSION AND ANALYSIS

This section presents management's analysis of the District's financial condition and activities for the year. This information should be read in conjunction with the financial statements.

Financial Highlights

Management believes the District's financial position to be strong. The District is well within its stringent financial policies and guidelines as set forth by the Fire District members. Following is the key highlight for 2022:

• The District's voters approved a \$2,629,000 referendum for the purchase of two fire trucks and related apparatus and equipment. \$2,324,000 was authorized in debt and \$305,000 was appropriated in the 2022 budget. In April of 2022, the District sold \$2,324,000 in general obligation bonds to permanently finance the 2022 referendum.

Overview of Annual Financial Report

The Management's Discussion and Analysis (MD&A) serves as an introduction to, and should be read in conjunction with the audited financial statements and supplementary information. The Management's Discussion and Analysis represents management's examination and analysis of the District's financial condition and performance. Summary financial statement data, key financial and operational indicators used in the District's strategic plan, budget, and other management tools were used for this analysis.

The financial statements report information about the District using full accrual accounting as utilized by similar government activities. The financial statements include a statement of net position; a statement of activities, a balance sheet and a statement of revenue, expenditures and changes in fund balance – governmental funds and notes to the financial statements.

The *statement of net position* presents the financial position of the District on a full accrual historical cost basis. The statement of net position presents information on all of the District's assets and liabilities, with the difference reported as net position. Over time, increases and decreases in net position is one indicator of whether the financial position of the District is improving or deteriorating.

While the statement of net position provides information about the nature and amount of resources and obligations at year-end, the *statement of activities* presents the results of the District's activities over the course of the year and information as to how the net position changed during the year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of the related cash flows. This statement also provides certain information about the District's recovery of its costs.

The *notes to the financial statements* provide required disclosures and other information that are essential to a full understanding of material data provided in the statements. The notes present information concerning the District's accounting policies, significant account balances and activities, material risks, obligations, commitments, contingencies and subsequent events, if any.

The *supplementary data* provides detailed comparison of budget to actual expenses.

Financial Conditions

2022 was another strong year for the District and it is in excellent shape to meet its future financial demands. The District's total net position increased from the prior year by \$408,581 or 23.04%. This was primarily a result of the District's down payment towards the construction of two fire trucks and normal operations. The analysis below focuses on the District's net position (Table I) and changes in net position (Table II) during the year.

Table I

| | Condensed Statement of Net Position | | | | | | | |
|---|-------------------------------------|----------------------------------|--------------------------------------|---------------------------------|--|--|--|--|
| | Dec. 31, 2022 | Dec. 31, 2021 | Increase/ (Decrease) from 2021 | Percent of Increase/ (Decrease) | | | | |
| Current Assets Noncurrent Assets | \$ 3,383,097 8,470,462 | \$ 767,923 7,565,265 | \$ 2,615,174 905,197 | | | | | |
| Total Assets | 11,853,559 | 8,333,188 | 3,520,371 | 42.25% | | | | |
| Current Liabilities Long-Term Liabilities Outstanding Total Liabilities | 136,027 8,715,000 8,851,027 | 74,891 6,485,000 6,559,891 | 61,136 2,230,000 2,291,136 | 34.93% | | | | |
| Deferred Inflows of Resources | 820,654 | | 820,654 | 100.00% | | | | |
| Net Investment in Capital Assets Restricted Unrestricted | 1,168,653 67,000 946,225 | 1,080,265 | 88,388 67,000 253,193 | | | | | |
| Total Net Position | \$ 2,181,878 | \$ 1,773,297 | \$ 408,581 | 23.04% | | | | |

Changes in the District's net position can be determined by reviewing the following Condensed Statement of Activities for the years ended December 31, 2022 and 2021.

Table II

| | Condensed Statement of Activities | | | | | | | | |
|---|--|------------------------|--------------------------------------|---------------------------------|--|--|--|--|--|
| | Dec. 31, 2022 | Dec. 31, 2021 | Increase/ (Decrease) from 2021 | Percent of Increase/ (Decrease) | | | | | |
| O | | | | (Decrease) | | | | | |
| Operating Revenue Non-Operating Revenue | \$ 8,715 1,565,842 | \$ 13,516 1,171,206 | \$ (4,801) 394,636 | | | | | | |
| Total Revenue | 1,574,557 | 1,184,722 | 389,835 | 32.91% | | | | | |
| Operating Expenses: | | | | | | | | | |
| Operating Expenses | 569,128 | 427,671 | 141,457 | | | | | | |
| Depreciation | 310,612 | 261,106 | 49,506 | | | | | | |
| Non-Operating Expenses: | | | | | | | | | |
| Interest Payments on Debt | 286,236 | 418,994 | (132,758) | | | | | | |
| Total Expenses | 1,165,976 | 1,107,771 | 58,205 | 5.25% | | | | | |
| Change in Net Position | 408,581 | 76,951 | 331,630 | | | | | | |
| Beginning Net Position | 1,773,297 | 1,696,346 | 76,951 | | | | | | |
| Ending Net Position | \$ 2,181,878 | \$ 1,773,297 | \$ 408,581 | 23.04% | | | | | |

Results of Operations

Revenues: The decrease in operating revenues is due to a decrease in miscellaneous revenue not anticipated. Non-operating revenue increased mainly due to an increase in the amount to be raised by taxation to support the District budget and an increase in rental income.

Expenses: Total expenses increased 5.25% from 2021 due to an increase in operating expenses as well as an increase in depreciation; offset by a decrease in interest payments on debt. The District maintains its policy of careful spending to stay within its budget.

Capital Assets: As of December 31, 2022, the District had \$7,649,808 invested in capital assets. The amount represents an increase of \$84,543 from the prior year. These changes are presented in detail in Note 8 to the financial statements.

Table III

| | Capital Assets, Net of Accumulated Depreciation | | | | | | | | |
|----------------------------------|---|-----------|----|--------------|----|-----------------------------------|---------------------------------------|--|--|
| | Dec. 31, 2022 | | | ec. 31, 2021 | (I | ncrease/ Decrease) rom 2021 | Percent of Increase/ (Decrease) | | |
| Building & Building Improvements | \$ | 6,094,521 | \$ | 6,094,521 | | | | | |
| Construction in Progress | | 395,155 | | | \$ | 395,155 | | | |
| Vehicles | | 78,111 | | 78,111 | | | | | |
| Fire Trucks | | 1,913,086 | | 1,913,086 | | | | | |
| Equipment & Machinery | | 624,533 | | 624,533 | | | | | |
| Total | | 9,105,406 | | 8,710,251 | | 395,155 | 4.54% | | |
| Less: | | | | | | | | | |
| Accumulated Depreciation | | 1,455,598 | | 1,144,986 | | 310,612 | 27.13% | | |
| Capital Assets, Net of | | | | _ | | | | | |
| Accumulated Depreciation | \$ | 7,649,808 | \$ | 7,565,265 | \$ | 84,543 | 1.12% | | |

Budgetary Highlights: Over the course of the year, the District's Board of Commissioners made certain amendments to the original adopted budget, which were approved by the Board.

Long-term Liabilities: At year-end, the District had long-term liabilities outstanding of \$8,715,000 – an increase of \$2,230,000 from last year as a result of the issuance of new serial bonds and resulting bond premium; offset by the paying down of existing serial bonds.

Table IV

| | | | | 1, | aoic i | • | | |
|--|----------------------|-----------------------------------|----|--------------|--------|----------------------|------------|--|
| | | Outstanding Long-Term Liabilities | | | | | | |
| | Increase/ (Decrease) | | | Percent of | | | | |
| | | | | Increase/ | | | | |
| | D | Dec. 31, 2022 | | ec. 31, 2021 | | From 2021 | (Decrease) | |
| Serial Bonds Payable Unamortized Bond Premium | \$ | 8,449,000 266,000 | \$ | 6,485,000 | \$ | 1,964,000 266,000 | | |
| | \$ | 8,715,000 | \$ | 6,485,000 | \$ | 2,230,000 | 34.39% | |

Cash Flow Activity: The cash and cash equivalents and investments at year-end 2022 increased by \$2,692,563 from the previous year. The increase is primarily due to the issuance of serial bonds related to the purchase of two new fire trucks. The District maintains a healthy cash balance to meet future emergencies and capital requirements.

Final Comments: The District made the required down payment for the two fire trucks in 2022 and the expected delivery date is in 2023 or early 2024.

PARSIPPANY - TROY HILLS FIRE DISTRICT #1 STATEMENT OF NET POSITION DECEMBER 31, 2022

| | Governmental Activities | | | |
|--|-------------------------|------------|--|--|
| ASSETS: | | | | |
| Current Assets: | | | | |
| Cash and Cash Equivalents | \$ | 1,082,252 | | |
| Restricted Cash and Cash Equivalents | | 2,300,845 | | |
| Total Current Assets | | 3,383,097 | | |
| Noncurrent Assets: | | | | |
| Capital Assets, Net: | | | | |
| Construction in Progress | | 395,155 | | |
| Depreciable Buildings & Building Improvements, Vehicles, | | | | |
| Fire Trucks, Equipment & Machinery | | 7,254,653 | | |
| Lease Receivable | | 820,654 | | |
| Total Noncurrent Assets | | 8,470,462 | | |
| TOTAL ASSETS | | 11,853,559 | | |
| <u>LIABILITIES:</u> | | | | |
| Current Liabilities: | | | | |
| Prepaid Tax Levy | | 7,137 | | |
| Accrued Interest Payable | | 128,890 | | |
| Total Current Liabilities | | 136,027 | | |
| Non-Current Liabilities: | | | | |
| Due Within One Year | | 570,600 | | |
| Due Beyond One Year | | 8,144,400 | | |
| Total Non-Current Liabilities | | 8,715,000 | | |
| Total Liabilities | | 8,851,027 | | |
| DEFERRED INFLOWS OF RESOURCES: | | | | |
| Deferred Lease Resources | | 820,654 | | |
| Total Deferred Inflows of Resources | | 820,654 | | |
| NET POSITION: | | | | |
| Net Investment in Capital Assets | | 1,168,653 | | |
| Restricted for Future Capital Improvements | | 67,000 | | |
| Unrestricted | | 946,225 | | |
| Total Net Position | \$ | 2,181,878 | | |

THE ACCOMPANYING NOTES TO FINANCIAL STATEMENTS ARE AN INTEGRAL PART OF THIS STATEMENT

PARSIPPANY - TROY HILLS FIRE DISTRICT #1 STATEMENT OF ACTIVITIES FOR THE YEAR ENDED DECEMBER 31, 2022

| | Governmental Activities | | | |
|--|----------------------------|--|--|--|
| Expenses: | | | | |
| Operating Appropriations: | | | | |
| Operating, Maintenance and Administration | \$ 569,128 | | | |
| Depreciation | 310,612 | | | |
| Interest on Long-Term Debt | 286,236 | | | |
| Total Expenses | 1,165,976 | | | |
| General Revenues: | | | | |
| Amount to be Raised by Taxation to Support District Budget | 1,460,400 | | | |
| Interest Earnings | 7,553 | | | |
| Rental Income | 97,889 | | | |
| Miscellaneous Revenue | 8,715 | | | |
| Total General Revenues | 1,574,557 | | | |
| Change in Net Position | 408,581 | | | |
| Net Position - Beginning of Year | 1,773,297 | | | |
| Net Position - End of Year | \$ 2,181,878 | | | |

PARSIPPANY - TROY HILLS FIRE DISTRICT #1 BALANCE SHEET GOVERNMENTAL FUNDS DECEMBER 31, 2022

| | | | Capital ojects Fund | Go | Total Sovernmental Funds | |
|---|---------|--------------------|------------------------|-----------|--------------------------------|----------------------|
| ASSETS: | | | | | | |
| Cash and Cash Equivalents Interfund Receivable | \$ | 774,076 308,176 | \$ | 2,609,021 | \$ | 3,383,097 308,176 |
| Total Assets | \$ | 1,082,252 | \$ | 2,609,021 | \$ | 3,691,273 |
| <u>LIABILITIES:</u> | | | | | | |
| Prepaid Tax Levy | \$ | 7,137 | | | \$ | 7,137 |
| Interfund Payable | | | \$ | 308,176 | | 308,176 |
| Total Liabilities | | 7,137 | | 308,176 | | 315,313 |
| FUND BALANCE: | | | | | | |
| Restricted for 2022 Referendum | | | | 2,233,845 | | 2,233,845 |
| Restricted for Future Capital Improvements | | | | 67,000 | | 67,000 |
| Committed for Debt Service | | 266,000 | | | | 266,000 |
| Unassigned | | 809,115 | | | | 809,115 |
| Total Fund Balances | | 1,075,115 | | 2,300,845 | | 3,375,960 |
| Total Liabilities and Fund Balances | \$ | 1,082,252 | \$ | 2,609,021 | | |
| Amounts Reported in the Statement of Net Position are I | Differe | ent Because: | | | | |
| Capital Assets Used in Governmental Activities are not F therefore are not Reported in the Funds. | inanc | cial Resources | and | | | 7,649,808 |
| Interest on Long-Term Debt is not accrued in the Govern as an expenditure when due. | | (128,890) | | | | |
| Bond Issuance Premiums are Reported as Revenue in the the Bonds are Sold. | Gove | ernmental Fun | ds in t | he Year | | (266,000) |
| Long-Term Liabilities are not Due and Payable in the Cu and Therefore are not Reported as Liabilities in the Fur | | (8,449,000) | | | | |
| Net Position of Governmental Activities | | | | | \$ | 2,181,878 |

THE ACCOMPANYING NOTES TO FINANCIAL STATEMENTS ARE AN INTEGRAL PART OF THIS STATEMENT

$\frac{\text{PARSIPPANY - TROY HILLS FIRE DISTRICT \#1}}{\text{STATEMENT OF REVENUE, EXPENDITURES AND CHANGES IN FUND BALANCES}}{\text{GOVERNMENTAL FUNDS}}$

| | Ger | neral Fund | Pro | Capital ojects Fund | Go | Total vernmental Funds | |
|---|-----|------------|-----|---------------------|----|------------------------------|--|
| REVENUE: | | | | <u> </u> | | | |
| Amount to be Raised by Taxation to | | | | | | | |
| Support District Budget | \$ | 1,460,400 | | | \$ | 1,460,400 | |
| Interest Earned | | 7,553 | | | | 7,553 | |
| Rental Income | | 97,889 | | | | 97,889 | |
| Miscellaneous Revenue Not Anticipated | | 8,715 | | | | 8,715 | |
| Total Revenue | | 1,574,557 | | | | 1,574,557 | |
| EXPENDITURES: | | | | | | | |
| Operating, Maintenance and Administration | | 569,128 | | | | 569,128 | |
| Capital Outlay | | 305,000 | | | | 305,000 | |
| Referendum Expenses | | | \$ | 90,155 | | 90,155 | |
| Principal Payments on Debt | | 360,000 | | | | 360,000 | |
| Interest Payments on Debt | | 225,100 | | | | 225,100 | |
| Total Expenditures | - | 1,459,228 | | 90,155 | | 1,549,383 | |
| Excess/(Deficit) of Revenue over/(under) Expenditures | | 115,329 | | (90,155) | | 25,174 | |
| Other Financing Sources/(Uses): | | | | | | | |
| Transfers | | (67,000) | | 67,000 | | | |
| Bond Premium | | 266,000 | | | | 266,000 | |
| Bond Proceeds | | | | 2,324,000 | | 2,324,000 | |
| Total Other Financing Sources/(Uses) | | 199,000 | | 2,391,000 | | 2,590,000 | |
| Net Change in Fund Balances | | 314,329 | | 2,300,845 | | 2,615,174 | |
| Fund Balance, January 1, 2022 | | 760,786 | | | | 760,786 | |
| Fund Balance, December 31, 2022 | \$ | 1,075,115 | \$ | 2,300,845 | \$ | 3,375,960 | |

THE ACCOMPANYING NOTES TO FINANCIAL STATEMENTS ARE AN INTEGRAL PART OF THIS STATEMENT

PAR-TROY FIRE DISTRICT #1

RECONCILIATION OF THE STATEMENT OF REVENUE, EXPENDITURES AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES YEAR ENDED DECEMBER 31, 2022

| Č | |
|-------------------------|---|
| | |
| Amounts reported for Go | vernmental Activities in the Statement of Activities are different because: |

Capital outlays are reported in Governmental Funds as expenditures. However, in the Statement of Activities the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which depreciation differs from capital outlays in the period.

Total Net Change in Fund Balances - Governmental Funds

| Depreciation Expense | \$ (310,612) |
|----------------------|-----------------|
| Capital Outlays | 395,155 |

84,543

25,174

\$

Repayment of bond principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net position and is not reported in the statement of activities.

360,000

In the statement of activities, interest on long-term debt in the statement of activities is accrued, regardless of when due. In the governmental funds, interest is reported when due. When accrued interest exceeds the interest paid, the difference is a reduction in the reconciliation (-); when the interest paid exceeds the accrued interest, the difference is an addition to the reconciliation (+).

(61,136)

Change in Net Position of Governmental Activities

\$ 408,581

Note 1: Organization and Summary of Significant Accounting Policies

A. Reporting Entity

Governmental Accounting Standards Board ("GASB") Codification Section 2100, "Defining the Financial Reporting Entity" establishes standards to determine whether a governmental component unit should be included in the financial reporting entity. Component units are legally separate organizations for which the elected officials of the primary government are financially accountable. In addition, component units can be other organizations for which the nature and significance of their relationship with a primary government are such that exclusion would cause the reporting entity's financial statements to be misleading. The primary government is financially accountable if it appoints a voting majority of the organization's governing body and (1) it is able to impose its will on that organization or (2) there is a potential for the organization to provide specific financial benefits to, or impose specific financial burdens on, the primary government. A legally separate, tax-exempt organization should be reported as a component unit of a reporting entity if all of the following criteria are met: (1) The economic resources received or held by the separate organization are entirely or almost entirely for the direct benefit of the primary government, its component units, or its constituents. (2) The primary government, or its component units, is entitled to, or has the ability to otherwise access, a majority of the economic resources received or held by the separate organization. (3). The economic resources received or held by an individual organization that the specific primary government, or its component units, is entitled to, or has the ability to otherwise access, are significant to that primary government. There were no additional entities required to be included in the reporting entity under the criteria as described above, in the current fiscal year. Furthermore, the District is not includable in any other reporting entity on the basis of such criteria.

B. Basis of Presentation and Accounting

The financial statements of Parsippany-Troy Hills Fire District #1 (the "District") have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applied to government units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles.

The District-wide financial statements (the Statement of Net Position and the Statement of Activities) are reported using the economic resources measurement focus and the accrual basis of accounting. Revenue is recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash transaction takes place. Nonexchange transactions, in which the District gives or receives value without directly receiving or giving equal value in exchange, include property taxes, grants, entitlements and donations. On an accrual basis, revenue from property taxes is recognized in the year for which the taxes are levied. Revenue from grants, entitlements and donations is recognized in the year in which all eligibility requirements have been satisfied.

The governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenue is recognized when measurable and available. The District considers all revenue reported in the governmental funds to be available if the revenue is collected within sixty days after the end of the year. Expenditures are recorded when the related fund liability is incurred, except for principal and interest on general long-term debt, claims and judgments, and compensated absences which are recognized as expenditures to the extent they have matured. Proceeds of general long-term debt are reported as other financing sources.

(Continued)

Note 1: Organization and Summary of Significant Accounting Policies (Cont'd)

B. Basis of Presentation and Accounting (Cont'd)

Ad valorem (property) taxes are susceptible to accrual. Under New Jersey State Statute, a municipality is required to remit to its fire district the entire balance of taxes in the amount voted upon or certified, prior to the end of the year. The District records the entire approved tax levy as revenue (accrued) at the start of the year, since the revenue is both measurable and available. The District is entitled to receive moneys under the established payment schedule and the unpaid amount is considered to be an "accounts receivable".

The District reports the following governmental funds:

<u>General Fund:</u> The General Fund is the general operating fund of the District and is used to account for all expendable financial resources except those required to be accounted for in another fund.

<u>Capital Projects Fund:</u> The Capital Projects Fund is used to account for and report financial resources that are restricted, committed, or assigned to expenditure for capital outlays, including the acquisition or construction of capital facilities and other capital assets.

Fund Balance Restrictions, Commitments and Assignments:

The restricted fund balance category includes amounts that can be spent only for the specific purposes stipulated by constitution, external resource providers, or through enabling legislation. The committed fund balance classification includes amounts that can be used only for the specific purposes determined by a formal action of the District's highest level of decision-making authority. Amounts in the assigned fund balance classification are intended to be used by the government for specific purposes but do not meet the criteria to be classified as restricted or committed. Unassigned fund balance is the residual classification for the District's General Fund and includes all spendable amounts not contained in the other classifications. In other funds, the unassigned classifications should be used only to report a deficit balance resulting from overspending for specific purposes for which amounts has been restricted, committed or assigned.

The District has established restricted fund balances for future capital outlays and the 2022 referendum.

The District has the responsibility to formally commit resources for specific purposes through a motion or a resolution passed by a majority of the Members of the Board of Fire Commissioners at a public meeting of that governing body. The Board of Fire Commissioners must also utilize a formal motion or a resolution passed by a majority of the Members of the Board of Fire Commissioners at a public meeting of that governing body in order to remove or change the commitment of resources. The District has committed resources for debt service at December 31, 2022.

The assignment of resources is generally made by the District through a motion or a resolution passed by a majority of the Members of the Board of Fire Commissioners. These resources are intended to be used for a specific purpose. The process is not as restrictive as the commitment of resources and the Board of Fire Commissioners may allow an official of the District to assign resources through policies adopted by the Board of Fire Commissioners. The District has no assigned resources at December 31, 2022.

(Continued)

Note 1: Organization and Summary of Significant Accounting Policies (Cont'd)

B. Basis of Presentation and Accounting (Cont'd)

Significant accounting policies include:

1. Grants

Recognition of revenue from grants is based on the accrual basis of accounting. Grant funds received before costs are incurred are unearned.

Grant related expenditures incurred in advance of receipt of grant funds result in the recording of receivables and revenue. Grants not externally restricted and utilized to finance operations are identified as nonoperating revenue. Grants externally restricted for nonoperating purposes are recorded as contributed capital and identified as grants-in-aid. The District was not awarded any grants in the current year.

2. Inventories

Inventories, which benefit future periods, are recorded as an expenditure during the year of purchase.

3. Accrued Salaries and Wages and Compensated Absences

Fire Commissioners are paid annual fees. There are no accrued salaries and wages. The District does not provide any compensation-related benefits for Fire Commissioners or other volunteers.

4. Unearned Revenue

Unearned revenue represents cash that has been received but not yet earned.

5. Prepaid Expenses

Prepaid expenses represent payments made to vendors for services that will benefit periods beyond December 31, 2022.

6. Net Position

Net position is the difference between (a) assets and deferred outflows of resources and (b) liabilities and deferred inflows of resources.

A deferred outflow of resources is a consumption of net position by the Fire District that is applicable to a future reporting period. A deferred inflow of resources is an acquisition of net position by the Fire District that is applicable to a future reporting period. The Fire District did not have any deferred outflows of resources at December 31, 2022. The Fire District had deferred inflows of resources related to leases at December 31, 2022.

(Continued)

Note 1: Organization and Summary of Significant Accounting Policies (Cont'd)

B. Basis of Presentation and Accounting (Cont'd)

6. Net Position (Cont'd)

Net position is displayed in three components – net investment in capital assets; restricted and unrestricted.

The net investment in capital assets component of net position consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of borrowings that are attributable to the acquisition, construction, or improvement of those assets. Deferred outflows of resources and deferred inflows of resources that are attributable to the acquisition, construction or improvement of those assets or related debt also would be included in this component of net position.

The restricted component of net position consists of restricted assets reduced by liabilities and deferred inflows of resources related to those assets.

The unrestricted component of net position is the net amount of the assets, deferred outflows of resources, liabilities, and deferred inflows of resources that are not included in the determination of net investment in capital assets or the restricted component of net position.

7. Revenue Recognition

District taxes are received quarterly. Fire Prevention Bureau Inspection customers are billed at the time of service and revenue is recorded net of any discounts, assessments, or abatements, if applicable.

8. Cash and Cash Equivalents

Amounts include petty cash, amounts on deposit, and short-term investments with original maturities of three months or less.

9. Investments

The District generally records investments at fair value and records the unrealized gains and losses as part of investment income. Fair value is the price that would be received to sell an investment in an orderly transaction between market participants at the measurement date. The District categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles. The hierarchy is based on the valuation inputs used to measure the fair value of the asset. Level 1 inputs are quoted prices in active markets for identical assets; Level 2 inputs are significant other observable inputs; Level 3 inputs are significant unobservable inputs.

10. Lease Receivables

Leases receivables are recognized at the new present values of the leased assets at a borrowing rate either explicitly described in the agreement or implicitly determined by the District, reduced by principal payments received.

(Continued)

Note 1: Organization and Summary of Significant Accounting Policies (Cont'd)

B. Basis of Presentation and Accounting (Cont'd)

11. Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from the estimates.

Note 2: Pension

The District is not enrolled in the Public Employees' Retirement System (PERS) or the Police and Firemen's Retirement System (PFRS).

Note 3: Cash and Cash Equivalents and Investments

Cash and cash equivalents include petty cash, change funds, amounts in deposits, and short-term investments with original maturities of three months or less.

Investments are generally stated at fair value. The District classifies certificates of deposit and securities which have original maturity dates of more than three months but less than twelve months from the date of purchase, as investments.

GASB requires the disclosure of the level of custodial risk assumed by the District in its cash, cash equivalents and investments, if those items are uninsured or unregistered. Custodial risk is the risk that in the event of bank failure, the government's deposits may not be returned.

Interest Rate Risk – In accordance with its cash management plan, the District ensures that any deposit or investments matures within the time period that approximates the prospective need for the funds, deposited or invested, so that there is not a risk to the market value of such deposits or investments.

Credit Risk – The District limits the investments to those authorized in its cash management plan which are permitted under state statutes as detailed on the following pages.

Custodial Credit Risk – The District's policy with respect to custodial credit risk requires that the District ensures that District funds are only deposited in financial institutions in which NJ municipalities are permitted to invest their funds.

Deposits:

New Jersey statutes require that fire districts deposit public funds in public depositories located in New Jersey which are insured by the Federal Deposit Insurance Corporation or by any other agency of the United States that insures deposits made in public depositories. Fire districts are also permitted to deposit public funds in the State of New Jersey Cash Management Fund.

(Continued)

Note 3: Cash and Cash Equivalents and Investments (Cont'd)

Deposits: (Cont'd)

New Jersey statutes require public depositories to maintain collateral for deposits of public funds that exceed depository insurance limits as follows:

The market value of the collateral must equal at least 5% of the average daily balance of collected public funds on deposit, and

In addition to the above collateral requirement, if the public funds deposited exceed 75% of the capital funds of the depository, the depository must provide collateral having a market value at least equal to 100% of the amount exceeding 75%.

All collateral must be deposited with the Federal Reserve Bank of New York, the Federal Reserve Bank of Philadelphia, the Federal Home Loan Bank of New York, or a banking institution that is a member of the Federal Reserve System and has capital funds of not less than \$25,000,000.

Investments:

New Jersey statutes permit the District to purchase the following types of securities:

- (1) Bonds or other obligations of the United States of America or obligations guaranteed by the United States of America;
- (2) Government money market mutual funds;
- (3) Any obligation that a federal agency or a federal instrumentality has issued in accordance with an act of Congress, which security has a maturity date not greater than 397 days from the date of purchase, provided that such obligation bears a fixed rate of interest not dependent on any index or other external factor;
- (4) Bonds or other obligations of the local unit or bonds or other obligations of school districts of which the local unit is a part or within which the school district is located.
- (5) Bonds or other obligations, having a maturity date not more than 397 days from the date of purchase, issued by New Jersey school districts, municipalities, counties, and entities subject to the "Local Authorities Fiscal Control Law" P.L. 1983, c. 313 (C.40A:5A-1 et seq.) Other bonds or obligations having a maturity date not more than 397 days from the date of purchase may be approved by the Division of Local Government Services in the Department of Community Affairs for investment by local units;
- (6) Local government investment pools;
- (7) Deposits with the State of New Jersey Cash Management Fund established pursuant to section 1 of P.L. 1977, c.281 (C.52:18A-90.4); or

(Continued)

Note 3: Cash and Cash Equivalents and Investments (Cont'd)

Investments: (Cont'd)

- (8) Agreements for the repurchase of fully collateralized securities if:
 - (a) the underlying securities are permitted investments pursuant to paragraphs (1) and (3) of this subsection a. or are bonds or other obligations, having a maturity date not more than 397 days from the date of purchase, issued by New Jersey school districts, municipalities, counties and entities subject to the "Local Authorities Fiscal Control Law", P.L. 1983 c.313 (C.40A:5A-1 et seq.);
 - (b) the custody of collateral is transferred to a third party;
 - (c) the maturity of the agreement is not more than 30 days;
 - (d) the underlying securities are purchased through a public depository as defined in section 1 of P.L. 1970, c.236 (C.17:9-41); and
 - (e) a master repurchase agreement providing for the custody and security of collateral is executed.

As of December 31, 2022, cash and cash equivalents and investments of the Parsippany-Troy Hills Fire District #1 consisted of the following:

| | Checking | | Checking Savings | | Money | | | |
|------------------|----------|-----------|------------------|---------|----------------|-----------|-------|-----------|
| Fund | Accounts | | Account | | Market Account | | Total | |
| General | \$ | 507,250 | \$ | 266,826 | | | \$ | 774,076 |
| Capital Projects | | 601,816 | | | \$ | 2,007,205 | | 2,609,021 |
| | \$ | 1,109,066 | \$ | 266,826 | \$ | 2,007,205 | \$ | 3,383,097 |

The carrying amount of the District's cash and cash equivalents and investments at December 31, 2022 was \$3,383,097, and the bank balance was \$3,403,847.

(Continued)

Note 4: Long-Term Liabilities (Cont'd)

During the year ended December 31, 2022, the following changes occurred in long-term liabilities reported in the district-wide financial statements:

| Fund | Balance 12/31/2021 | Additions | Retirements | Balance 12/31/2022 | Due Within One Year |
|--|--------------------|-------------------------|-------------|-------------------------|----------------------|
| Serial Bonds Payable Unamortized Bond Premium | \$ 6,485,000 | \$ 2,324,000 266,000 | \$ 360,000 | \$ 8,449,000 266,000 | \$ 544,000 26,600 |
| | \$ 6,485,000 | \$ 2,590,000 | \$ 360,000 | \$ 8,715,000 | \$ 570,600 |

A. Bonds Payable

The District issued \$6,740,000 of general obligation serial bonds on March 23, 2020 to fund the construction of a new fire station and the purchase of two fire trucks. The District made its first payment on the bonds in 2021 and its final payment will be in 2040. The District issued \$2,324,000 of general obligation serial bonds on April 28, 2022 to fund the purchase of two fire trucks. The District will make its first payment on the bonds in 2023 and its final payment will be in 2032.

The District had bonds outstanding as of December 31, 2022 as follows:

| Purpose | Final Maturity | Interest Rate | Amount |
|--|------------------------|------------------------|------------------------------|
| New Fire District and Trucks Two New Fire Trucks and Related Apparatus | 3/15/2040 4/15/2032 | 3.00% - 4.00% 5.00% | \$ 6,125,000 2,324,000 |
| | | | \$ 8,449,000 |

Principal and interest due on serial bonds outstanding are as follows:

| Year | | | |
|--------------|--------------|--------------|--------------|
| Ending | | Bonds | |
| December 31, | Principal | Interest | Total |
| | | | |
| 2023 | \$ 544,000 | \$ 376,204 | \$ 920,204 |
| 2024 | 590,000 | 297,600 | 887,600 |
| 2025 | 600,000 | 271,575 | 871,575 |
| 2026 | 610,000 | 245,100 | 855,100 |
| 2027 | 625,000 | 218,075 | 843,075 |
| 2028-2032 | 3,120,000 | 677,800 | 3,797,800 |
| 2033-2037 | 1,570,000 | 228,150 | 1,798,150 |
| 2038-2040 | 790,000 | 35,700 | 825,700 |
| | \$ 8,449,000 | \$ 2,350,204 | \$10,799,204 |
| | | | |

(Continued)

Note 4: <u>Long-Term Liabilities</u> (Cont'd)

B. Unamortized Bond Issuance Premiums

The liability for unamortized bond issuance premiums of the governmental fund types is recorded in the current and long-term liabilities. The current portion of unamortized bond issuance premiums at December 31, 2022 is \$26,600 and the long-term portion is \$239,400.

Note 5: Risk Management

The District is exposed to various risks of loss related torts, theft of, damage to and destruction of assets, errors, and omissions, injuries to District volunteers, and natural disasters.

The District secures all of its insurances through private insurance carriers using a broker as their representative. The following coverages were in place in 2022:

- 1. Commissioner's Fidelity Bond
- 2. Public Officials and Employees' Legal Liability Policy
- 3. Workers' Compensation
- 4. Motor Vehicle
- 5. Umbrella Policy/Commercial Excess
- 6. Group Term Life

Note 6: Contingencies

The District is periodically involved in various lawsuits, claims, and grievances arising in the normal course of business, including claims for personal injury, personnel practices and property damage. In the opinion of the General Counsel to the District, payment of claims by the District, for amounts not covered by insurance, in the aggregate, are not expected to have a material adverse effect on the District's financial position.

Amounts received or receivable from grantors, principally the federal and state governments, are subject to regulatory requirements and adjustments by the agencies. Any disallowed claims, including amounts previously recognized by the District as revenue would constitute a liability of the applicable funds. The amount, if any, of expenditures which may be disallowed by the grantors cannot be determined at this time, although District officials expect such amounts, if any, to be immaterial.

Note 7: Economic Dependency

The Fire District receives a substantial amount of its support from taxes collected by its local government. A significant reduction in the level of support, if this were to occur, may have an effect on the District's programs and activities.

(Continued)

Note 8: Capital Assets

Capital Assets are recorded at cost and consisted of the following, as of December 31, 2022:

| | Balance 12/31/2021 | Increases | Transfers/ (Decreases) | Balance 12/31/2022 |
|---|-----------------------|------------|------------------------|--------------------|
| Capital Assets not being Depreciated: Construction in Progress | | \$ 395,155 | | \$ 395,155 |
| Total Capital Assets not being Depreciated | | 395,155 | | 395,155 |
| Capital Assets being Depreciated: | | | | |
| Building and Building Improvements | \$ 6,094,521 | | | 6,094,521 |
| Vehicles | 78,111 | | | 78,111 |
| Fire Trucks | 1,913,086 | | | 1,913,086 |
| Equipment & Machinery | 624,533 | | | 624,533 |
| Total Capital Assets being Depreciated | 8,710,251 | | | 8,710,251 |
| Total Capital Assets | 8,710,251 | 395,155 | | 9,105,406 |
| Less Total Accumulated Depreciation | 1,144,986 | 310,612 | | 1,455,598 |
| | 1,144,986 | 310,612 | | 1,455,598 |
| Capital Assets, Net of Accumulated | | | | |
| Depreciation | \$ 7,565,265 | \$ 84,543 | \$ -0- | \$ 7,649,808 |

Property and equipment are recorded at cost. Depreciation is provided on the straight-line method over the estimated useful lives of the respective assets. Capital assets were reviewed for impairment.

| | Estimated Useful Life |
|-----------------------|-----------------------|
| Building | 40 Years |
| Fire Truck | 20 Years |
| Vehicles | 5 Years |
| Equipment & Machinery | 7 Years |

Note 9: <u>Lease Receivable</u>

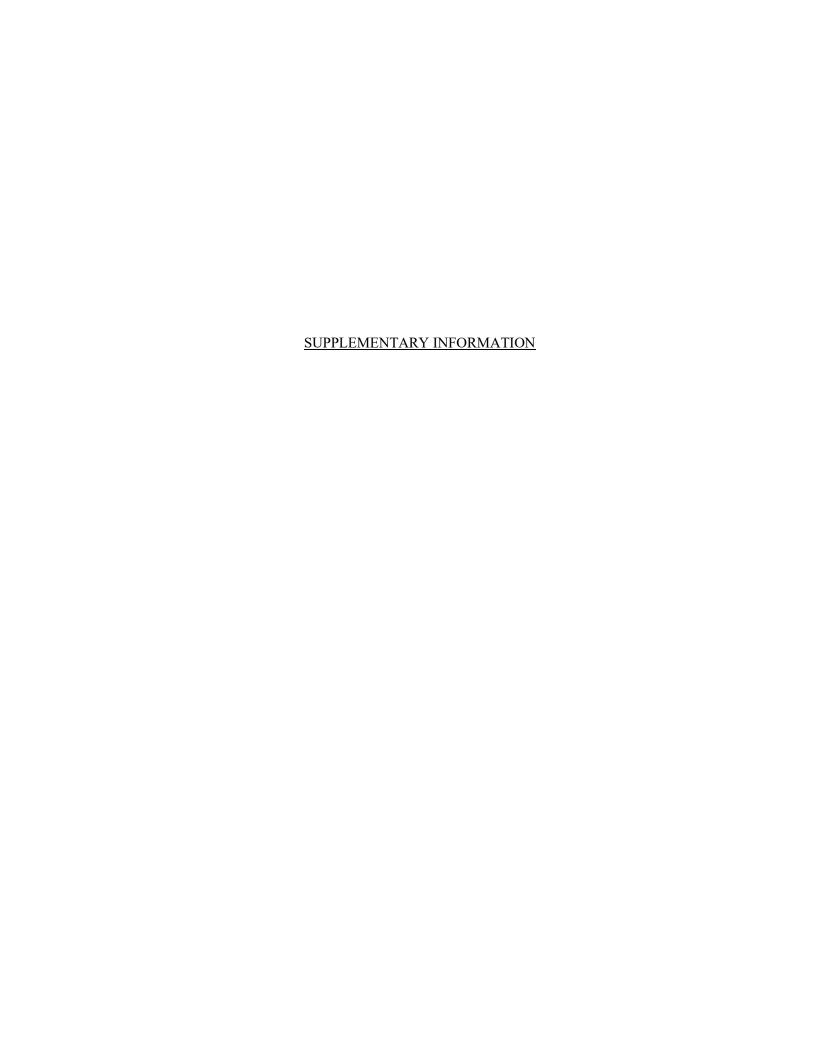
The District entered into a lease agreement with the Township of Parsippany for the lease of 850 square feet of space within the firehouse known as Bay 1. The terms of the lease shall be 98 years and 9 months commencing on the later of substantial completion of Bay 1 or when the certificate of occupancy is obtained for the building. The Township shall pay rent to the District beginning on the commencement date of the lease in quarterly installments over 15 years for a total of \$1,000,000. Quarterly principal and interest payment is \$16,666.67.

| | (| Original | Bal | ance | | | | | I | Balance |
|----------------|----|----------|--------|---------|----|----------|----|---------|-----|-------------|
| | | Amount | Dec. 3 | 1, 2021 | A | dditions | D | ecrease | Dec | 2. 31, 2022 |
| Bay 1; | | | | | | | | | | |
| interest at 4% | \$ | 908,917 | \$ | -0- | \$ | 908,917 | \$ | 88,263 | \$ | 820,654 |

Future Maturities are as follows:

| Year | | | | |
|-----------------|---------------|----|---------|---------------|
| Ending Dec. 31, | Principal | 1 | nterest | Total |
| 2023 | \$ 65,241 | \$ | 1,426 | \$ 66,667 |
| 2024 | 64,378 | | 2,288 | 66,666 |
| 2025 | 63,526 | | 3,141 | 66,667 |
| 2026 | 62,687 | | 3,979 | 66,666 |
| 2027 | 61,858 | | 4,809 | 66,667 |
| 2028-2032 | 297,233 | | 36,100 | 333,333 |
| 2033-2036 | 205,731 | | 38,714 | 244,445 |
| | \$ 820,654 | \$ | 90,457 | \$ 911,111 |

Annual amortization of deferred inflows of resources mirror the principal payment maturities.



PARSIPPANY - TROY HILLS FIRE DISTRICT #1 SCHEDULE OF CASH RECEIPTS, CASH DISBURSEMENTS AND CHANGES IN CASH AND CASH EQUIVALENTS

| | General Fund | Capital Fund | Total |
|---|---------------------|-----------------|-----------------|
| Cash Balance: | | | |
| January 1, 2022 | 690,534 | | 690,534 |
| Cash Receipts: | | | |
| Amount to be Raised by Taxation | | | |
| to Support the District Budget | 583,533 | \$ 876,867 | 1,460,400 |
| Interest on Investments | 348 | 7,205 | 7,553 |
| Rental Income | 64,556 | 33,333 | 97,889 |
| Miscellaneous Receipts Not Anticipated | 7,875 | 840 | 8,715 |
| Bond Proceeds | | 2,324,000 | 2,324,000 |
| Bond Premium | | 266,000 | 266,000 |
| Total Cash Receipts | 656,312 | 3,508,245 | 4,164,557 |
| Cash Disbursed: | | | |
| Budget Appropriation: | | | |
| Operating, Maintenance and Administration | 491,474 | 265 | 491,739 |
| Capital Outlay | | 305,000 | 305,000 |
| Referendum Expenses | 27,955 | 62,200 | 90,155 |
| Serial Bonds Matured | | 360,000 | 360,000 |
| Serial Bonds Interest | | 225,100 | 225,100 |
| Total Cash Disbursements | 519,429 | 952,565 | 1,471,994 |
| Transfers | (53,341) | 53,341 | |
| Cash Balance December 31, 2022 | \$ 774,076 | \$ 2,609,021 | \$ 3,383,097 |

$\frac{PARSIPPANY - TROY \ HILLS \ FIRE \ DISTRICT \ \#1}{GENERAL \ FUND}$

SCHEDULE OF REVENUE AND EXPENDITURES

- BUDGET AND ACTUAL

FOR THE YEAR ENDED DECEMBER 31, 2022

| | | | 20 | 22 | | | |
|---|-----------------|----|-------------|----|-----------|-----|----------------------|
| | | | Budget | | | V | ⁷ ariance |
| | | | After | | | F | avorable |
| | Budget | Mo | odification | | Actual | (Un | favorable) |
| REVENUE: | | | | | | | |
| Fund Balance Appropriated | \$ 67,000 | \$ | 67,000 | \$ | 67,000 | | |
| Amount to be Raised by Taxation | | | | | | | |
| to Support the District Budget | 1,460,400 | | 1,460,400 | | 1,460,400 | | |
| Interest Earned | , , | | | | 7,553 | \$ | 7,553 |
| Rental Income | | | | | 97,889 | | 97,889 |
| Miscellaneous Revenue Not Anticipated | | | | | 8,715 | | 8,715 |
| Total Revenue | \$ 1,527,400 | \$ | 1,527,400 | \$ | 1,641,557 | \$ | 114,157 |
| BUDGETED APPROPRIATIONS: | | | | | | | |
| Operating Appropriations: | | | | | | | |
| Operating, Maintenance and Administration: | | | | | | | |
| Other Rentals or Leases | \$ 13,500 | | | | | | |
| Utilities and Related Services | 51,600 | \$ | 57,800 | \$ | 57,798 | \$ | 2 |
| Chief Officer Expenses and Clerical Support | 39,100 | | 51,500 | | 51,463 | | 37 |
| Professional Services | 15,500 | | 44,500 | | 44,450 | | 50 |
| Insurance | 134,300 | | 121,100 | | 120,844 | | 256 |
| Medical Examinations | 12,000 | | 100 | | 85 | | 15 |
| Elections and Legal Advertisements | 1,600 | | 1,100 | | 1,024 | | 76 |
| Incentive and Wet Down Programs | 80,000 | | 74,800 | | 74,740 | | 60 |
| Education and Training | 18,000 | | 14,700 | | 14,649 | | 51 |
| Office & Computer Supplies and Postage | 8,300 | | 23,300 | | 23,169 | | 131 |
| Communication and Alarm Systems | 10,400 | | 25,400 | | 25,256 | | 144 |
| Maintenance and Repair | 150,000 | | 156,000 | | 155,650 | | 350 |
| Non-Bondable Equipment | 36,000 | | | | | | |
| Total Operating, Maintenance and Administration | 570,300 | | 570,300 | | 569,128 | | 1,172 |
| Capital Appropriations: | | | | | | | |
| Down Payment on Two Fire Trucks | 305,000 | | 305,000 | | 305,000 | | |
| Reserve for Future Capital Outlays | 67,000 | | 67,000 | | 67,000 | | |
| | 372,000 | | 372,000 | | 372,000 | | |
| Debt Service: | | | | | | | |
| Principal Payments on Debt Service | 360,000 | | 360,000 | | 360,000 | | |
| Interest Payments on Debt | 225,100 | | 225,100 | | 225,100 | | |
| Total Capital Appropriations | 585,100 | | 585,100 | | 585,100 | | |
| TOTAL APPROPRIATIONS | \$ 1,527,400 | \$ | 1,527,400 | \$ | 1,526,228 | \$ | 1,172 |

360,000 \$ 8,449,000

\$ 6,485,000 \$ 2,324,000 \$

PARSIPPANY - TROY HILLS FIRE DISTRICT #1
SCHEDULE OF SERIAL BONDS PAYABLE

| | | | Maturi Out | Maturity of Bonds Outstanding | | | | | |
|-----------------------------|----------|--------------|---------------|----------------------------------|----------|---------------|--------------|------------|---------------|
| | Date of | Original | Decem | December 31, 2022 | Interest | Balance | | | Balance |
| Purpose | Issue | Issue | Date | Amount | Rate | Dec. 31, 2021 | Issued | Matured | Dec. 31, 2022 |
| New Fire Station and Trucks | 03/26/20 | \$ 6,740,000 | 03/15/23 | \$ 360,000 | 4.000% | | | | |
| | | | 03/15/24 | 370,000 | 4.000% | | | | |
| | | | 03/15/25 | 375,000 | 4.000% | | | | |
| | | | 03/15/26 | 380,000 | 4.000% | | | | |
| | | | 03/15/27 | 390,000 | 4.000% | | | | |
| | | | 03/15/28 | 390,000 | 4.000% | | | | |
| | | | 03/15/29 | 400,000 | 4.000% | | | | |
| | | | 03/15/30 | 400,000 | 4.000% | | | | |
| | | | 03/15/31 | 350,000 | 4.000% | | | | |
| | | | 03/15/32 | 350,000 | 3.000% | | | | |
| | | | 03/15/33 | 350,000 | 3.000% | | | | |
| | | | 03/15/34 | 350,000 | 3.000% | | | | |
| | | | 03/15/35 | 350,000 | 3.000% | | | | |
| | | | 03/15/36 | 260,000 | 3.000% | | | | |
| | | | 03/15/37 | 260,000 | 3.000% | | | | |
| | | | 03/15/38 | 260,000 | 3.000% | | | | |
| | | | 03/15/39 | 265,000 | 3.000% | | | | |
| | | | 03/15/40 | 265,000 | 3.000% | \$ 6,485,000 | | \$ 360,000 | \$ 6,125,000 |
| Purchase of Two Fire Trucks | 04/28/22 | 2,324,000 | 04/15/23 | 184,000 | 5.000% | | | | |
| and Related Apparatus | | | 04/15/24 | 220,000 | 5.000% | | | | |
| | | | 04/15/25 | 225,000 | 5.000% | | | | |
| | | | 04/15/26 | 230,000 | 5.000% | | | | |
| | | | 04/15/27 | 235,000 | 5.000% | | | | |
| | | | 04/15/28 | 240,000 | 5.000% | | | | |
| | | | 04/15/29 | 240,000 | 5.000% | | | | |
| | | | 04/15/30 | 245,000 | 5.000% | | | | |
| | | | 04/15/31 | 250,000 | 5.000% | | | | |
| | | | 04/15/32 | 255,000 | 5.000% | | \$ 2,324,000 | | 2,324,000 |
| | | | | | | | | | |



Mount Arlington, NJ Newton, NJ Bridgewater, NJ 973.298.8500 nisivoccia.com

Independent Member BKR International

Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards

Independent Auditors' Report

The Board of Fire Commissions Parsippany-Troy Hills Fire District #1 Parsippany, NJ

We have audited, in accordance with auditing standards generally accepted in the United States of America, audit requirements prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey, (the "Division") and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities and each major fund of the Parsippany-Troy Hills Fire District #1, in the County of Morris (the "District") as of, and for the year ended, December 31, 2022, and the related notes to the financial statements, which collectively comprise the District's basic financial statements and have issued our report thereon dated April 14, 2023.

Report on Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the District's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we do not express an opinion on the effectiveness of the District's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the District's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of the internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that were not identified. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. We identified a certain deficiency in internal control, described in the accompanying Schedule of Findings and Responses as Finding 2022-001 that we consider to be a significant deficiency.

The Board of Fire Commissions Parsippany-Troy Hills Fire District #1 Parsippany, NJ Page 2

Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether the District's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

The District's Response to the Finding

Government Auditing Standards requires the auditor to perform limited procedures on the District's response to the finding identified in our audit and described in the accompanying Schedule of Findings and Responses. The District's response was not subjected to the other auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on the response.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the result of that testing, and not to provide an opinion on the effectiveness of the District's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the District's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Mount Arlington, New Jersey April 14, 2023 Nisivoccia LLP NISIVOCCIA LLP

Man C Lee

Man C. Lee

Certified Public Accountant

Registered Municipal Accountant, No. 562

PARSIPPANY-TROY HILLS FIRE DISTRICT #1 SCHEDULE OF FINDINGS AND RESPONSES YEAR ENDED DECEMBER 31, 2022

Summary of Auditors' Results:

- The Independent Auditors' Report expresses an unmodified opinion on the financial statements of the District.
- A significant deficiency was disclosed during the audit of the financial statements as reported in the *Independent Auditors' Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards*. No material weaknesses are reported.
- No instances of noncompliance material to the financial statements of the District, which would be required to be reported in accordance with *Government Auditing Standards*, were disclosed during the audit.

<u>Findings Relating to the Financial Statements which are required to be Reported in Accordance with Generally Accepted Government Auditing Standards:</u>

- The audit disclosed the following significant deficiency required to be reported under Generally Accepted Government Auditing Standards:

Finding 2022-001

Segregation of Duties

Criteria

Concentration of duties and responsibilities in a limited number of individuals is not desirable from a control point of view.

Condition

The District does not maintain an adequate segregation of duties due to a limited number of personnel.

The functions of handling cash, preparation of cash receipts and cash disbursements records and the general ledger for the various funds and reconciliation of bank accounts are performed by one individual.

Cause

This is not unusual in operations the size of the District, but management should constantly be aware of this condition and realize the concentration of duties and responsibility in a limited number of individuals is not desirable from a control point of view.

Effect of Potential Effect

Segregation of duties refers to separating those functions that place too much control over a transaction or class of transactions that would enable a person to perpetuate errors and prevent detection within a reasonable period of time.

PARSIPPANY-TROY HILLS FIRE DISTRICT #1 SCHEDULE OF FINDINGS AND RESPONSES YEAR ENDED DECEMBER 31, 2022

(Continued)

Findings Relating to the Financial Statements which are required to be Reported in Accordance with Generally Accepted Government Auditing Standards: (Cont'd)

<u>Finding 2022-001</u> (Cont'd)

Recommendation

The District maintain an adequate segregation of duties with respect to the functions of handling cash, preparation of cash receipts and cash disbursements records and the general ledger for the various funds and reconciliation of bank accounts.

Management's Response

Finding 2022-001 was evaluated, however, due to budgetary constraints, no resolution can be made at this time.

PARSIPPANY-TROY HILLS FIRE DISTRICT #1 SUMMARY SCHEDULE OF PRIOR AUDIT FINDINGS FOR THE YEAR ENDED DECEMBER 31, 2022

The District had one finding during the prior year (2021-001). Finding 2021-001 regarding segregation of duties was not resolved due to budgetary constraints during 2022 and is reported in the schedule of findings and responses as finding 2022-001.

PARSIPPANY-TROY HILLS FIRE DISTRICT #1 COMMENTS AND RECOMMENDATIONS

Contracts and Agreements Required to be Advertised Per N.J.S.A. 40A:11-4 et seq.

N.J.S.A. 40A:11-3 states:

- a. "When the cost or price of any contract awarded by the contracting agent in the aggregate does not exceed in a contract year the total sum of \$17,500, the contract may be awarded by a purchasing agent when so authorized by ordinance or resolution, as appropriate to the contracting unit, of the governing body of the contracting unit without public advertising for bids, except that the governing body of any contracting unit may adopt an ordinance or resolution to set a lower threshold for the receipt of public bids or the solicitation of competitive quotations. If the purchasing agent is qualified pursuant to Subsection b. of Section 9 of P.L. 1971, C.198 (N.J.S.A. 40A:11-9), the governing body of the contracting unit may establish that the bid threshold may be up to \$25,000. Such authorization may be granted for each contract or by a general delegation of the power to negotiate and award such contracts pursuant to this section.
- b. Any contract made pursuant to this section may be awarded for a period of 24 consecutive months, except that contracts for professional services pursuant to subparagraph (i) of paragraph (a) of subsection (1) of section 5 of P.L. 1971, C.198 (N.J.S.A. 40A:11-5) may be awarded for a period not exceeding 12 consecutive months. The Division of Local Government Services shall adopt and promulgate rules and regulations concerning the methods of accounting for all contracts that do not coincide with the contracting unit's fiscal year.
- c. The Governor, in consultation with the Department of the Treasury, shall, no later than March 1 of every fifth year beginning in the fifth year after the year in which P.L.1999, C.440 takes effect, adjust the threshold amount and the higher threshold amount which the governing body is permitted to establish, as set forth in subsection a. of this section, or the threshold amount resulting from any adjustment under this subsection, in direct proportion to the rise or fall of the index rate as that term is defined in section 2 of P.L. 1971, C.198 (N.J.S.A. 40A:11-2), and shall round the adjustment to the nearest \$1,000. The Governor shall, no later than June 1 of every fifth year, notify each governing body of the adjustment. The adjustment shall become effective on July 1 of the year in which it is made."

N.J.S.A. 40A: 11-4 states: "Every contract awarded by the contracting agent for the provision or performance of any goods or services, the cost of which in the aggregate exceeds the bid threshold, shall be awarded only by resolution of the governing body of the contracting unit to the lowest responsible bidder after public advertising for bids and bidding therefore, except as is provided otherwise in this act or specifically by any other law. The governing body of a contracting unit may, by resolution approved by a majority of the governing body and subject to subsections b. and c. of this section, disqualify a bidder who would otherwise be determined to be the lowest responsible bidder, if the governing body finds that it has had prior negative experience with the bidder."

Effective July 1, 2020 and thereafter, the bid thresholds in accordance with N.J.S.A. 40A:11-3 are \$17,500 for a contracting unit without a qualified purchasing agent and \$44,000 for a contracting unit with a qualified purchasing agent.

The governing body of the municipality has the responsibility of determining whether the expenditures in any category will exceed the bid threshold within the fiscal year. Where question arises as to whether any contract or agreement might result in violation of the statute, the District Counsel's opinion should be sought before a commitment is made.

The minutes indicated that bids were requested by public advertising per N.J.S.A. 40A:11-4. The minutes also indicated that resolutions were adopted and advertised authorizing the award of contracts or agreements for "Professional Services" per N.J.S.A. 40A:11-5.

PARSIPPANY-TROY HILLS FIRE DISTRICT #1 COMMENTS AND RECOMMENDATIONS (Continued)

Contracts and Agreements Required to be Advertised Per N.J.S.A. 40A:11-4 et seq. (Cont'd)

In as much as the system of records did not provide for an accumulation of payments for categories for the performance of any work or the furnishing or hiring of any materials or supplies, the results of such an accumulation could not reasonably be ascertained. Disbursements were reviewed, however, to determine whether any clear-cut violations existed.

The District utilized a vendor for the purchase of two fire trucks during the year, which was obtained through a cooperative (co-op) purchasing agreement. However, the co-op was not formally approved in the meeting minutes. It is recommended that cooperative purchasing contracts be formally approved by the governing body.

Management's Response

Cooperative purchasing contracts will be formally approved and documented in the minutes.

Documentation and Approval of Disbursements

During our review of purchases and disbursements, we noted instances where the supporting documentation, such as the voucher and/or invoices, were not maintained on file for review. We also noted that claimant's signature were not obtained for all vouchers and that certain payments were not listed on the approved bills list. It is recommended that extra care be taken to ensure that all vouchers and invoices are maintained on file, claimant's signatures are obtained and that all payment of claims are listed on the approved bills lists.

Management's Response

All of the appropriate signatures will be obtained before release of funds, all supporting documentation will be obtained and on hand for review, and all expenditures are approved in the minutes prior to the disbursement of funds.

Management Suggestions

Governmental Accounting Standards Board (GASB) Statements

GASB Statement No. 94, Public-Private and Public-Public Partnerships and Availability Arrangements, is effective for the year ended December 31, 2023. This statement addresses issues related to public-private and public-public partnership agreements (PPP's). A PPP is an arrangement in which a government (the transferor) contracts with an operator (a governmental or nongovernmental entity) to provide public services by conveying control of the right to operate or use a nonfinancial asset, such as infrastructure or other capital asset (the underlying PPP asset), for a period of time. This statement also provides guidance for accounting and financial reporting for availability payment arrangements (APA's). An APA is an arrangement in which a government compensates an operator for services that may include designing, constructing, financing, maintaining, or operating an underlying nonfinancial asset or a period of time.

GASB Statement No. 96, Subscription-Based Information Technology Arrangements (SBITA's), is effective for the year ended December 31, 2023. A SBITA is a contract that conveys control of the right to use another party's (a SBITA vendor) information technology software, alone or in combination with tangible capital assets as specified in the related contract for a period of time. It is likely that a SBITA software or similar spreadsheets will need to be utilized to perform the various calculations necessary to implement this standard.

PARSIPPANY-TROY HILLS FIRE DISTRICT #1 COMMENTS AND RECOMMENDATIONS (Continued)

Status of Prior Year Recommendations

The prior year recommendations regarding adequate segregation of duties was not resolved during 2022 and is reported as a current year recommendation. The prior year recommendation regarding state contract and local public contract law was resolved.

PARSIPPANY-TROY HILLS FIRE DISTRICT #1 SUMMARY OF RECOMMENDATIONS

It is recommended that:

- 1. The District maintain an adequate segregation of duties with respect to the functions of handling cash, preparation of cash receipts and cash disbursements records and the general ledger for the various funds and reconciliation of bank accounts.
- 2. Cooperative purchasing contracts be formally approved by the governing body.
- 3. Extra care be taken to ensure that all vouchers and invoices are maintained on file, claimant's signatures are obtained and that all payment of claims are listed on the approved bills lists.